# BRIERCREST COLLEGE AND SEMINARY

NON-CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2023



Deloitte LLP 2103 11<sup>th</sup> Avenue 9<sup>th</sup> Floor Bank of Montreal Building Regina, SK S4P 3Z8 Canada

Tel: 306-565-5200 Fax: 306-757-4753 www.deloitte.ca

## Independent Auditor's Report

To the Board of Directors of Briercrest College and Seminary

#### Opinion

We have audited the non-consolidated financial statements of Briercrest College and Seminary (the "Organization"), which comprise the non-consolidated statement of financial position as at June 30, 2023, and the non-consolidated statements of operations and changes in fund balances, and cash flows for the year then ended, and notes to the non-consolidated financial statements, including a summary of significant accounting policies (collectively referred to as the "non-consolidated financial statements").

In our opinion, the accompanying non-consolidated financial statements present fairly, in all material respects, the financial position of the Organization as at June 30, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Non-Consolidated Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the non-consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Responsibilities of Management and Those Charged with Governance for the Non-Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the non-consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of non-consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the non-consolidated financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

## Auditor's Responsibilities for the Audit of the Non-Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the non-consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these non-consolidated financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the non-consolidated financial statements,
  whether due to fraud or error, design and perform audit procedures responsive to those risks, and
  obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of
  not detecting a material misstatement resulting from fraud is higher than for one resulting from
  error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
  override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the non-consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the non-consolidated financial statements, including the disclosures, and whether the non-consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants Regina, Saskatchewan

Deloitte LLP

November 3, 2023

### **Briercrest College and Seminary**

#### NON-CONSOLIDATED STATEMENT OF FINANCIAL POSITION

| As at June 30   |                         |                                |                                       |                                |                       |                         |             |             |
|---|-------------------------|--------------------------------|---------------------------------------|--------------------------------|-----------------------|-------------------------|-------------|-------------|
|   |                         |                                |                                       | 2023                           |                       |                         |             | 2022        |
|   | Operating<br>Fund<br>\$ | Capital<br>Asset<br>Fund<br>\$ | Educational<br>Projects<br>Fund<br>\$ | Mission<br>Trust<br>Fund<br>\$ | Annuity<br>Fund<br>\$ | Endowment<br>Fund<br>\$ | Total<br>\$ | Total<br>\$ |
|   | -                       |                                |                                       |                                |                       |                         | -           | ·           |
| ASSETS  |                         |                                |                                       |                                |                       |                         |             |             |
| Current   |                         |                                |                                       |                                |                       |                         |             |             |
| Cash  | 960,081                 | 103,327                        | 59,187                                | 32,107                         | 16,567                | 427,316                 | 1,598,585   | 2,193,20    |
| Accounts receivable [note 3]                          | 184,843                 | -                              | -                                     | -                              | -                     | -                       | 184,843     | 116,61      |
| Inventory   | 74,719                  | -                              | -                                     | -                              | -                     | -                       | 74,719      | 76,07       |
| Investments [note 4]                                  | 1,104,755               | 1,102,545                      | 1,727,671                             | -                              | -                     | -                       | 3,934,971   | 4,911,28    |
| Prepaid expenses and supplies                         | 277,751                 | -                              | -                                     | -                              | -                     | -                       | 277,751     | 215,77      |
| Total current assets                                  | 2,602,149               | 1,205,872                      | 1,786,858                             | 32,107                         | 16,567                | 427,316                 | 6,070,869   | 7,512,95    |
| Loans receivable                                      | 27,917                  | 111,119                        | -                                     | -                              | -                     | -                       | 139,036     | 149,76      |
| Investments [note 4]                                  | -                       | -                              | -                                     | -                              | -                     | 2,735,349               | 2,735,349   | 2,528,74    |
| Capital assets [note 5]                               | -                       | 7,382,372                      | -                                     | -                              | -                     | -                       | 7,382,372   | 7,257,66    |
| Other assets [note 6]                                 | -                       | 16,819                         | -                                     | -                              | -                     | -                       | 16,819      | _           |
|   | 2,630,066               | 8,716,182                      | 1,786,858                             | 32,107                         | 16,567                | 3,162,665               | 16,344,445  | 17,449,12   |
| LIABILITIES AND FUND BALANCES                         |                         |                                |                                       |                                |                       |                         |             |             |
| Current   |                         |                                |                                       |                                |                       |                         |             |             |
| Accounts payable and accrued charges                  | 1,093,166               | -                              | -                                     | -                              | 657                   | -                       | 1,093,823   | 1,122,22    |
| Deferred revenue and deposits [note 7]                | 434,238                 | -                              | -                                     | -                              | -                     | -                       | 434,238     | 323,45      |
| Due (from) to other funds                             | (1,156,393)             | 832,271                        | 175,430                               | -                              | _                     | 148,692                 | -           | _           |
| Current portion of capital lease obligations [note 8] | -                       | 3,851                          | -                                     | _                              | _                     | -                       | 3,851       | 26,79       |
| Total current liabilities                             | 371,011                 | 836,122                        | 175,430                               | -                              | 657                   | 148,692                 | 1,531,912   | 1,472,47    |
| Capital lease obligations [note 8]                    | •                       | 275                            | -                                     | _                              | •                     | •                       | 275         | 4,12        |
| Life annuity bond agreements [note 9]                 | -                       |                                | _                                     | _                              | 55,000                | -                       | 55,000      | 55,00       |
| Investment loss on subsidiary                         | 4,915                   | _                              | _                                     | _                              | -                     | _                       | 4,915       |             |
| Total liabilities                                     | 375,926                 | 836,397                        | 175,430                               | -                              | 55,657                | 148,692                 | 1,592,102   | 1,531,60    |
| Fund balances   | ,                       | ,                              | , 100                                 |                                | ,                     | ,                       | -,,         | .,,00       |
| Invested in capital assets                            | _                       | 7,879,785                      | _                                     | -                              | _                     | _                       | 7,879,785   | 8,401,01    |
| Externally restricted                                 | -                       | - ,,                           | 1,611,428                             | 32,107                         | _                     | 2,886,024               | 4,529,559   | 4,631,75    |
| Internally restricted                                 | _                       | _                              | -,, -                                 | -                              | (39,090)              |                         | 88,859      | 49,65       |
| Unrestricted  | 2,254,140               | _                              | _                                     | _                              | -                     | ,                       | 2,254,140   | 2,835,10    |
| Total fund balances                                   | 2,254,140               | 7,879,785                      | 1,611,428                             | 32,107                         | (39,090)              | 3,013,973               | 14,752,343  | 15,917,51   |
|   | 2,630,066               | 8,716,182                      | 1,786,858                             | 32,107                         | 16,567                | 3,162,665               | 16,344,445  | 17,449,12   |

The accompanying notes are an integral part of the non-consolidated financial statements

Approved on behalf of the Board of Directors:

#### **Briercrest College and Seminary**

### NON-CONSOLIDATED STATEMENT OF OPERATIONS AND CHANGES IN FUND BALANCES

| Year ended June 30                         |                |            |  |   |  |                               |                     |                     |                |            |
|--|----------------|------------|--|---|--|-------------------------------|---------------------|---------------------|----------------|------------|
|  | Operating Fund |            |  | Restricted Funds                              |  |                               |                     |                     | Endowment Fund |            |
|  | 2023           | 2022<br>\$ | Capital<br>Asset<br>Fund<br>2023<br>\$ | Educational<br>Projects<br>Fund<br>2023<br>\$ | Mission<br>Trust<br>Fund<br>2023<br>\$ | Annuity<br>Fund<br>2023<br>\$ | Total<br>2023<br>\$ | Total<br>2022<br>\$ | 2023<br>\$     | 2022<br>\$ |
| REVENUES                                   |                |            |  |   |  | -                             |                     |                     |                |            |
| Tuition and fees                           | 8,651,718      | 9,101,426  | _                                      | _   | _                                      | _                             | _                   | _                   | _              | _          |
| Donations                                  | 2,338,528      | 1,767,412  | 48,882                                 | 387,515                                       | 120                                    | _                             | 436,517             | 2,309,928           | 168,444        | 157,549    |
| Government grants and assistance [note 10] | 242,600        | 975,686    |  | 507,515                                       | -                                      | _                             | -30,317             | 2,303,320           | 100,777        | 107,040    |
| Investment income (loss) [note 11]         | 194,348        | (263,798)  | 93,836                                 | 329,323                                       | _                                      | _                             | 423,159             | (716,671)           | _              | _          |
| Ancillary operations                       | 725,028        | 511,160    | 33,030                                 | 323,323                                       | _                                      | _                             | 425,155             | (710,071)           | _              | _          |
| General sales                              | 1,027,317      | 588,730    | -                                      | _   | _                                      | _                             | _                   | _                   | _              | _          |
| Rentals                                    | 934,425        | 882,555    | _                                      | _   | _                                      | _                             | _                   | _                   | _              | _          |
| Miscellaneous                              | 254,932        | 68,934     | 116,378                                | _   | _                                      | _                             | 116,378             | 215,757             | _              | _          |
| Misocharicous                              | 14,368,896     | 13,632,105 | 259,096                                | 716,838                                       | 120                                    | _                             | 976,054             | 1,809,014           | 168,444        | 157,549    |
| EXPENSES                                   | 1-1,000,000    | 10,002,100 | 200,000                                | 1 10,000                                      |  |                               | 0.0,00-             | 1,000,011           | 100,111        | 107,010    |
| Operating expenses                         | 6,555,159      | 6,012,558  | 1,869                                  | _   | 2,077                                  | _                             | 3,946               | 33,415              | _              | _          |
| Salaries and benefits                      | 7,555,879      | 6,827,957  | •                                      | _   | _,•••                                  | _                             | -                   | -                   | _              | _          |
| Ancillary cost of goods sold               | 801,577        | 738,969    | _                                      | _   | _                                      | _                             | _                   | _                   | _              | _          |
| Amortization                               | -              | -          | 777,607                                | _   | -                                      | _                             | 777,607             | 946,921             | _              | _          |
| Interest                                   | _              | _          | 269                                    | _   | -                                      | _                             | 269                 | 1,506               | -              | _          |
| Scholarships and annuity payments          | _              | _          | _                                      | 531,543                                       | -                                      | 6,030                         | 537,573             | 452,899             | _              | _          |
| Program development expenses               | _              | (39,818)   | _                                      | 417,702                                       | -                                      | _                             | 417,702             | 332,978             | -              | _          |
| Miscellaneous                              | 28,282         | (4,784)    | 576                                    | -   | -                                      | _                             | 576                 | -                   | _              | _          |
| -  | 14,940,897     | 13,534,882 | 780,321                                | 949,245                                       | 2,077                                  | 6,030                         | 1,737,673           | 1,767,719           |                | -          |
| (Deficiency) Excess of revenues over       | • •            |            | •                                      | •   | · · · · · · · · · · · · · · · · · · ·  | •                             | • •                 | · · · · ·           | -              |            |
| expenses                                   | (572,001)      | 97,223     | (521,225)                              | (232,407)                                     | (1,957)                                | (6,030)                       | (761,619)           | 41,295              | 168,444        | 157,549    |
| Fund balances, beginning of year           | 2,835,105      | 2,737,882  | 8,401,010                              | 1,905,686                                     | 34,064                                 | (33,060)                      | 10,307,700          | 10,019,421          | 2,774,714      | 2,864,149  |
| Interfund transfers [note 12]              | (8,964)        | -          | -                                      | (61,851)                                      |  |                               | (61,851)            | 246,984             | 70,815         | (246,984)  |
| Fund balances, end of year                 | 2,254,140      | 2,835,105  | 7,879,785                              | 1,611,428                                     | 32,107                                 | (39,090)                      | 9,484,230           | 10,307,700          | 3,013,973      | 2,774,714  |

The accompanying notes are an integral part of the non-consolidated financial statements

### **Briercrest College and Seminary**

### NON-CONSOLIDATED STATEMENT OF CASH FLOWS

| Year ended June 30   |                                 |  |   |  |                               |                                 |                     |                     |
|--|---------------------------------|--|---|--|-------------------------------|---------------------------------|---------------------|---------------------|
|  | Operating<br>Fund<br>2023<br>\$ | Capital<br>Asset<br>Fund<br>2023<br>\$ | Educational<br>Projects<br>Fund<br>2023<br>\$ | Mission<br>Trust<br>Fund<br>2023<br>\$ | Annuity<br>Fund<br>2023<br>\$ | Endowment<br>Fund<br>2023<br>\$ | Total<br>2023<br>\$ | Total<br>2022<br>\$ |
| OPERATING ACTIVITIES   |                                 |  |   |  |                               |                                 |                     |                     |
| (Deficiency) Excess of revenues over expenses                  | (572,001)                       | (521,225)                              | (232,407)                                     | (1,957)                                | (6,030)                       | 168,444                         | (1,165,176)         | 296,067             |
| Add charges to operations not requiring a current cash payment | (072,001)                       | (021,220)                              | (202,401)                                     | (1,001)                                | (0,000)                       | 100,111                         | (1,100,170)         | 200,007             |
| Unrealized (gain) loss on investments                          | (198,178)                       | (92,470)                               | (78,314)                                      | _                                      | _                             | (185,718)                       | (554,680)           | 1,071,042           |
| Amortization of capital assets                                 | -                               | 777,607                                | -   | _                                      | _                             | -                               | 777,607             | 946,921             |
| Contributed capital assets                                     | _                               | (38,732)                               | -   | _                                      | _                             | _                               | (38,732)            | (763,976)           |
| Gain on disposal of capital assets                             | -                               | (32,882)                               | _   | _                                      | _                             | -                               | (32,882)            | (112,455)           |
| <u> </u>   | (770,179)                       | 92,298                                 | (310,721)                                     | (1,957)                                | (6,030)                       | (17,274)                        | (1,013,863)         | 1,437,599           |
| Net change in non-cash working capital balances related to     | (1.0,1.0)                       | 02,200                                 | (0.0,.2.)                                     | (1,001)                                | (0,000)                       | (,=,                            | (1,010,000)         | 1,101,000           |
| operations [note 13]   | (41,546)                        | (16,819)                               | -   | _                                      | _                             | _                               | (58,365)            | 869,017             |
| Cash provided by (used in) operating activities                | (811,725)                       | 75,479                                 | (310,721)                                     | (1,957)                                | (6,030)                       | (17,274)                        | (1,072,228)         | 2,306,616           |
|  | -                               |  | -   |  |                               | -                               |                     |                     |
| INVESTING ACTIVITIES   |                                 |  |   |  |                               |                                 |                     |                     |
| Purchase of investments  | (2,594,315)                     | (15,436)                               | (42,105)                                      | -                                      | -                             | (49,861)                        | (2,701,717)         | (5,096,097)         |
| Proceeds on disposal of investments                            | 3,618,147                       | 12,311                                 | 213,858                                       | -                                      | -                             | 30,781                          | 3,875,097           | 2,212,192           |
| Realized loss on investments                                   | 149,173                         | 1,759                                  | 1,981   | -                                      | -                             | (1,904)                         | 151,009             | 119,039             |
| Purchase of capital assets                                     | -                               | (914,820)                              | -   | -                                      | -                             | -                               | (914,820)           | (636,785)           |
| Proceeds on disposal of capital assets                         | -                               | 84,115                                 | -   | -                                      | -                             | -                               | 84,115              | 194,707             |
| Cash provided (used in) by investing activities                | 1,173,005                       | (832,071)                              | 173,734                                       | -                                      | -                             | (20,984)                        | 493,684             | (3,206,944)         |
| FINANCING ACTIVITIES   |                                 |  |   |  |                               |                                 |                     |                     |
| Addition of loans receivable                                   | _                               | _                                      | _   | _                                      | _                             | _                               | _                   | (111,119)           |
| Repayment of loans receivable                                  | 10,724                          | _                                      | _   | _                                      | _                             | _                               | 10,724              | 1,379               |
| Repayment of capital lease obligations                         | -                               | (26,796)                               | -   | _                                      | _                             | _                               | (26,796)            | (33,765)            |
| Repayment of amounts due to (from) other funds                 | (406,338)                       | 185,121                                | (10,759)                                      | _                                      | _                             | 231,976                         | -                   | -                   |
| Reduction of life annuity bond agreements                      | -                               | -                                      | -   | _                                      | _                             | -                               | _                   | (2,000)             |
| Cash (used in) provided by financing activities                | (395,614)                       | 158,325                                | (10,759)                                      | -                                      | -                             | 231,976                         | (16,072)            | (145,505)           |
|  |                                 |  |   |  |                               |                                 |                     |                     |
| Net (decrease) increase in cash during the year                | (34,334)                        | (598,267)                              | (147,746)                                     | (1,957)                                | (6,030)                       | 193,718                         | (594,616)           | (1,045,833)         |
| Cash, beginning of year  | 1,003,379                       | 701,594                                | 268,784                                       | 34,064                                 | 22,597                        | 162,783                         | 2,193,201           | 3,239,034           |
| Interfund transfers  | (8,964)                         | -                                      | (61,851)                                      | -                                      | -                             | 70,815                          | -                   | -                   |
| Cash, end of year  | 960,081                         | 103,327                                | 59,187  | 32,107                                 | 16,567                        | 427,316                         | 1,598,585           | 2,193,201           |

The accompanying notes are an integral part of the non-consolidated financial statements

Year Ended June 30, 2023

#### 1. PURPOSE OF THE ORGANIZATION

Briercrest College and Seminary (the "Organization") is a partnership of three Christ-centred, Bible-anchored, ministry-focused schools that thrive in the context of a vibrant spiritual community. The Organization operates as Briercrest Christian Academy, College and Seminary, together with various ancillary businesses. The Organization is incorporated under An Act to Incorporate Briercrest College and Seminary in the province of Saskatchewan and operates as a not-for-profit organization and is a registered charity under the Income Tax Act.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

The non-consolidated financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO") and reflect the following significant accounting policies:

#### **Fund accounting**

The accounts of the Organization are maintained in accordance with the principles of fund accounting in order that limitations and restrictions placed on the use of available resources are observed. Under fund accounting, resources are classified for accounting and reporting purposes into funds with activities or objectives specified. For financial reporting purposes, the accounts have been classified into the following funds:

The **Operating Fund** records the operating revenue, which includes any unrestricted contributions and revenue and expenditures, and the related assets and liabilities.

The **Capital Asset Fund** records capital assets, any corresponding indebtedness, and the revenue and expenditures related to these assets and liabilities.

The **Endowment Fund** records permanently endowed contributions and investment income to be held for student and faculty scholarships, library resources and faculty chairs.

The **Educational Projects Fund** records donations received for the assistance and development of charitable and educational programs and investment income earned on endowed contributions for future awards.

The **Mission Trust Fund** records donations received for mission projects as approved by the Organization.

The **Annuity Fund** records funds acquired by the Organization under the terms of life annuity bond agreements.

Year Ended June 30, 2023

#### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Use of estimates

The preparation of non-consolidated financial statements in conformity with ASNPO requires management to make estimates and use assumptions that affect reported amounts of assets and liabilities at the date of the non-consolidated financial statements and the reported amounts of revenue and expenses during the year. Key components of the non-consolidated financial statements requiring management to make estimates include allowance for doubtful accounts and the useful lives of capital assets. Actual results could differ from those estimates.

#### Revenue and expense recognition

The Organization follows the restricted fund method whereby externally restricted contributions (grants and donations) are recognized in the fund corresponding to the purpose for which they were contributed.

Restricted contributions for which no corresponding restricted fund is presented must be recognized in the Operating Fund using the deferral method. Unrestricted contributions are recognized as revenues in the Operating Fund in the year received if the amount to be received can be reasonably estimated and collection is reasonably assured.

Donations are recorded as revenue only when received; pledges are not recorded in the accounts.

Tuition, ancillary revenue, general sales and rental income are recorded when services are provided.

Government assistance and grants towards current expenditures have been included in revenue of the Operating Fund.

Investment income includes interest income, realized investment gains and losses on sales of investments measured at amortized cost, and unrealized gains and losses on investments measured at fair value. Investment income on Endowment Fund resources that is not endowed is recognized as revenue in the Educational Projects Fund when earned. Investment income on the resources of all other restricted funds is recognized as revenue in the respective fund when earned. Other investment income is recognized as revenue of the Operating Fund when earned.

#### Contributed materials

Contributed materials normally purchased of \$38,732 (\$763,976 - 2022) are recorded at their fair value. The fair value is determined in relation to the market value of similar materials.

Year Ended June 30, 2023

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **Financial instruments**

The Organization initially measures its financial assets and financial liabilities at fair value. It subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments, which the Organization has measured at fair market value.

Transaction costs related to financial instruments measured subsequent to initial recognition at fair value are expensed as incurred. Transaction cost related to other financial instruments are added to the carrying value of the asset or netted against the carrying value of the liability and are then recognized over the expected life of the instrument using the effective interest method. Any premium or discount related to an instrument measured at amortized cost is amortized over the expected life of the item using the effective interest method and recognized in net earnings as interest income or expense.

With respect to financial assets measured at cost or amortized cost, the Organization recognizes in net earnings an impairment loss, if any, when there are indicators of impairment and it determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows. When the extent of impairment of a previously written-down asset decreases and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed to net earnings in the period the reversal occurs.

#### Cash and cash equivalents

Cash and cash equivalents consist of cash and bank balances, including bank overdraft with a balance that fluctuate frequently from being positive to overdrawn.

#### **Inventory**

Inventory is valued at the lower of cost and net realizable value, determined on an average cost basis for the bookstore and on a first-in, first-out basis for the other inventory. Net realizable value is the estimated selling price less the estimated cost of completion and the estimated costs necessary to make the sale. Any write-down of inventory to its net realizable value is recognized as an expense in the period. When the net realizable value subsequently increases, the previously recognized impairment loss is reversed and recognized as a reduction in the amount of inventories expensed to cost of sales in the period the reversal occurs.

#### Capital assets

Capital assets are recorded at cost. When capital assets are sold or retired, the related cost and accumulated amortization are removed from the respective accounts and any gain or loss is recorded in the non-consolidated statement of operations and changes in fund balances. Expenditures for repairs and maintenance are expensed as incurred.

Year Ended June 30, 2023

#### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **Capital assets (continued)**

Capital assets are amortized over their estimated useful lives using the straight-line method at the following rates:

Land improvements10 yearsBuildings10 - 40 yearsElectrical distribution system25 years

Furniture and equipment 4, 5, 10 or 20 years
Library resources 4 or 20 years
Vehicles 5 years
Equip./Veh. under Capital lease 5 years

Capital assets under construction are not amortized until they are placed in service.

#### Impairment of capital assets

When a capital asset no longer contributes to the Organization's ability to provide goods and services, or the value of future economic benefits or service potential associated with the capital asset is less than its net carrying amount, the net carrying amount of the tangible capital asset is written down to the asset's fair value or replacement cost.

#### **Cloud computing arrangements**

Expenditures from cloud computing arrangements are accounted for as a software service. Any expenditures that are directly attributable to implementing the software service are capitalized as incurred. Capitalized amounts are amortized over the expected period of access to the software service of 5 years using the straight-line method.

#### **Employee future benefits**

The Organization has made contributions of \$119,426 (\$113,237 - 2022) to a defined contribution employee future benefit plan. These contributions are expensed as incurred.

#### **Subsidiaries**

Briercrest has a 100% owned subsidiary, 102141386 Saskatchewan Ltd., which is a profit-oriented organization that holds Briercrest's ownership interest in CanWest Sports Science and Performance Centre Inc. The subsidiary is accounted for using the equity method.

Year Ended June 30, 2023

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

### Application of new accounting guidance

On July 1, 2022 the Organization early adopted the new accounting guideline AcG-20, Customer's Accounting for Cloud Computing Arrangements. This guideline provides guidance on accounting for a customer's expenditures in a cloud computing arrangement, and determining whether a software intangible asset exists in the arrangement. The overall impact of adoption is the recognition of a new asset along with the required disclosure. This guidance was adopted early as permitted, with an effective date for years beginning on or after January 1, 2024.

#### 3. ACCOUNTS RECEIVABLE

|                                       | <b>2023</b><br>\$ | 2022<br>\$ |
|---------------------------------------|-------------------|------------|
| Trade                                 | 38,761            | 18,357     |
| Student                               | 49,716            | 50,382     |
| Rent                                  | 1,566             | 4,722      |
| Government assistance                 |                   | 456        |
| Other                                 | 134,862           | 54,504     |
|                                       | 224,905           | 128,421    |
| Less: Allowance for doubtful accounts | 40,062            | 11,803     |
|                                       | 184,843           | 116,618    |

#### 4. INVESTMENTS

| 4. INVESTIMENTS  |                                     | 2023                                |  | 2022                                       |
|--|-------------------------------------|-------------------------------------|--|--|
|  | Cost<br>\$                          | Carrying Value                      | Cost<br>\$                                 | Carrying Value                             |
| Mutual Funds – CAD<br>Mutual Funds – International<br>Mutual Funds – USD<br>Shares | 4,195,491<br>1,408,768<br>1,210,655 | 4,120,380<br>1,397,682<br>1,152,258 | 5,543,661<br>1,446,293<br>1,149,249<br>100 | 5,130,889<br>1,298,489<br>1,010,551<br>100 |
| Less: current portion  | 6,814,914<br>4,194,489              | 6,670,320<br>3,934,971              | 8,139,303<br>5,539,812                     | 7,440,029<br>4,911,282                     |
|  | 2,620,425                           | 2,735,349                           | 2,599,491                                  | 2,528,747                                  |

Year Ended June 30, 2023

### 5. CAPITAL ASSETS

|  | 2023                |                             |                      | 2022                        |
|--|---------------------|-----------------------------|----------------------|-----------------------------|
|  | Cost                | Accumulated<br>Amortization | Cost                 | Accumulated<br>Amortization |
|  | \$                  | \$                          | \$                   | \$ \$                       |
| Land   | 213,260             | _                           | 213,260              | -                           |
| Land improvements  | 326,017             | 109,257                     | 326,017              | 92,903                      |
| Buildings<br>Electrical distribution system                          | 25,693,440<br>7,977 | 19,767,790<br>6,063         | 25,028,965<br>21,326 | 19,289,017<br>19,092        |
| Furniture and equipment  | 1,658,766           | 1,229,995                   | 1,587,325            | 1,134,068                   |
| Library resources  | 1,241,233           | 738,465                     | 1,261,761            | 744,550                     |
| Vehicles<br>Equip./Veh. under capital lease                          | 566,283<br>18,370   | 477,081<br>14,323           | 553,057<br>175,664   | 470,069<br>160,016          |
|  | 29,725,346          | 22,342,974                  | 29,167,375           | 21,909,715                  |
| Less: Accumulated amortization                                       | 22,342,974          |                             | 21,909,715           |                             |
| Net book value   | 7,382,372           |                             | 7,257,660            |                             |
| 6. OTHER ASSETS  |                     |                             | <b>2023</b> \$       | 2022<br>\$                  |
| Software implementation costs  |                     |                             | 18,688               | <del>-</del>                |
| Less: Accumulated amortization                                       | n                   |                             | 1,869                | <del>-</del>                |
|  |                     |                             | 16,819               | -                           |
| 7. DEFERRED REVENUE  | AND DEPOS           | ITS                         | <b>2023</b><br>\$    | 2022<br>\$                  |
| Advance fees   |                     |                             | 354,617              | 240,490                     |
| Damage fee deposits  |                     |                             | 79,621               | 82,962                      |
|  |                     |                             | 434,238              | 323,452                     |
| 8. CAPITAL LEASE OBLIG   | GATIONS             |                             | 2023<br>\$           | 2022<br>\$                  |
|  |                     |                             | φ                    | φ                           |
| Capital lease obligations repays                                     | able to Davlyn      | Corporation                 |                      |                             |
| at rates of 3.45%, repayable in installments of \$2,136, matured     | l in September      | 2022.                       | -                    | 14,422                      |
| Capital lease obligations repaya<br>at rates of 3.45 %, repayable in | able to Toyota      | Credit Canada Inc.          |                      |                             |
| installments of \$351, matured in                                    | n September 2       | 022.                        | -                    | 8,579                       |

Year Ended June 30, 2023

2024

2025

#### 8. CAPITAL LEASE OBLIGATIONS (continued)

|        | Inc.     | Capital lease obligations repayable to Hyundai Capital at rates of 1.49 %, repayable in monthly installments of \$324, maturing in July 2024. |
|--------|----------|---|
| 7,921  | 4,126    | installments of \$324, maturing in July 2024.   |
| 30,922 | 4,126    |   |
| 26,796 | 3,851    | Less: current portion   |
| 4,126  | 275      |   |
| \$     | follows: | Principal repayments due in each of the next two years  |
|        |          |   |

#### 9. COMMITMENTS AND CONTINGENT OBLIGATIONS

The Organization has established a gift annuity plan as a form of public support and, in exchange for contributions held in trust, obligates itself to pay donors fixed annual returns for life at rates varying from 5% to 13% (life annuity bond agreements). At the time of an annuitant's death, the principal balance passes to the Organization and is recorded as a donation in the Annuity Fund.

During the year \$6,030 (\$6,032 - 2022) of annuity payments were made. No external actuarial estimate of the annuity liability has been made.

#### 10. GOVERNMENT ASSISTANCE

In response to COVID-19, the Government of Canada announced the Canada Emergency Wage Subsidy ("CEWS") program in March 2020 and the Canada Recovery Hiring Program ("CRHP") in June 2021. CEWS and CRHP provided a wage subsidy on eligible remuneration, subject to a maximum per employee, to eligible employers based on meeting certain eligibility criteria, including demonstration of revenue declines as a result of COVID-19. The Organization has assessed its eligibility related to CEWS and CRHP and determined it has qualified for the subsidies. Government assistance specifically from CEWS and CRHP in the amount of \$nil (\$677,340 - 2022) is included in government grants and assistance on the non-consolidated statement of operations and changes in fund balances.

As at June 30, 2023, \$\sin \text{(\$456 - 2022)} related to CRHP was receivable and is included in accounts receivable on the non-consolidated statement of financial position.

#### 11. INVESTMENT INCOME (LOSSES) ON AMOUNTS HELD IN THE ENDOWMENT FUND

Investment income for the year on amounts held in the Endowment Fund of \$219,507 (\$371,097 loss - 2022) was allocated to the Educational Projects Fund.

3.851

Year Ended June 30, 2023

#### 12. INTERFUND TRANSACTIONS

The Operating Fund transferred \$8,964 to the Educational Projects Fund to fund shortfalls in certain scholarships.

The Educational Projects Fund transferred \$71,570 to the Endowment Fund to be preserved and applied towards financing future provision of scholarships.

The Endowment Fund transferred \$755 (\$246,984 - 2022) to the Educational Projects Fund to finance the provision of scholarships.

## 13. NET CHANGE IN NON-CASH WORKING CAPITAL BALANCES RELATED TO OPERATIONS

|   | <b>2023</b><br>\$             | 2022                   |
|---|-------------------------------|------------------------|
| (INCREASE) DECREASE IN Accounts receivable  | (68 225)                      | 769,141                |
| Other assets Inventory  | (68,225)<br>(16,819)<br>1,354 | ´ -                    |
| Prepaid expenses and supplies<br>Equities in co-operatives  | (61,972)                      | 4,254<br>(35,307)<br>5 |
| (DECREASE) INCREASE IN  |                               |                        |
| Accounts payable and accrued charges  | (28,404)                      | 14,742                 |
| (DECREASE) INCREASE IN Accounts payable and accrued charges Deferred revenue and deposits Investment loss on subsidiary | 110,786<br>4,915              | 116,182                |
| investment loss on subsidiary   | (58,365)                      | 869,017                |

#### 14. LEASE COMMITMENTS

The Organization is committed to payments under term lease agreements as follows:

|                                      | \$               |
|--------------------------------------|------------------|
| 2024                                 | 24,500           |
| 2025                                 | 24,500<br>24,500 |
| 2026                                 | 24,500           |
| 2027                                 | 24,500           |
| 2024<br>2025<br>2026<br>2027<br>2028 | 24,500<br>18,375 |

Year Ended June 30, 2023

#### 15. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

The Organization, through its financial assets and liabilities, has exposure to the following risks from its use of financial instruments. The following analysis provides a measurement of risk at June 30, 2023.

#### Credit Risk

The Organization's principal financial assets are cash, investments and accounts receivable which are subject to credit risk. The carrying amount of financial assets on the non-consolidated statement of financial position represents the Organization's maximum credit exposure at the non-consolidated statement of financial position date.

The Organization's credit risk is primarily attributable to trade and student receivables. The amounts disclosed in the non-consolidated statement of financial position are net of allowance for doubtful accounts, estimated by management based on previous experience and its assessment of the current economic environment. The Organization does not have significant exposure to any individual customer and has not incurred any significant bad debts during the year.

The credit risk associated with cash is minimized as cash is held with reputable Canadian credit unions and investments are held with highly rated financial management companies.

#### Interest Rate Risk

The Organization is exposed to interest rate risk on its floating interest rate financial instruments. Floating rate instruments subject the Organization to a cash flow risk. The Organization is exposed to these risks as a result of investments in mutual funds. The Organization does not use derivative instruments to reduce exposure to risk.

#### Other Price Risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Organization is exposed to other price risk through its investments in mutual funds for which the value fluctuates with the quoted market price. This risk is mitigated by maintaining a mixed asset portfolio and pooled investments.

#### Liquidity Risk

The Organization's objective is to have sufficient liquidity to meet its liabilities when due. The Organization monitors its cash balance and cash flows generated from operations to meet its requirements. As at June 30, 2023, the most significant financial liability is accounts payable and accrued charges.

#### 16. COMPARATIVE AMOUNTS

Certain comparative figures have been reclassified to current year presentation. In the present year, reflected in the non-consolidated statement of operations and changes in fund balances, amounts related to health benefit plans has been reclassified from general sales and operating expenses into salaries and benefits to conform with current year presentation.